

**FULL COURT REFERENCE HELD IN THE HIGH COURT OF KERALA ON 9<sup>TH</sup> JANUARY 2026, ON THE OCCASION OF THE RETIREMENT OF HONOURABLE THE CHIEF JUSTICE MR. NITIN JAMDAR.**

*Speech by Sri. K. Gopalakrishna Kurup, Advocate General*

Hon'ble the Chief Justice of the High Court of Kerala, Mr. Justice Nitin Jamdar; The Hon'ble Judges of the High Court of Kerala; The Hon'ble Former Judges of the High Court of Kerala; The President of the Kerala High Court Advocates Association; The Chairman of the Bar Council of Kerala; The President, Kerala High Court Senior Advocates Association; The President, Federation of Women Lawyers, Kerala High Court Unit; Law Officers of the State; Deputy Solicitor General, Senior Central Standing Counsel (Taxes) and other Law Officers of the Central Government; Senior Advocates; Esteemed Fellow Members of the Bar; Registrar General, Registrars and Staff of the High Court of Kerala; Mrs. Kartika Jamdar; Staff of the Advocate General's Office; Advocate Clerks; Ladies and Gentlemen; And all other dignitaries joining online.

*Without a judiciary that can and will administer the law fairly and fearlessly between parties, no guarantee conferred by law can have any real meaning. Fairness lies in listening to every voice, not merely the loudest; and the fairest judge is one who resists prejudice and indifference with equal resolve.*

We have assembled here today with profound respect, tinged with reflective solemnity, to bid farewell to My Lord Justice Nitin Jamdar, the Thirty-Ninth Chief Justice of this Honourable Court, who is demitting office on attaining the age of superannuation. My Lord's distinguished tenure of a little over one year and a quarter as the Chief Justice has been marked by the dispensation of justice that was consistently fair, firm, and fearless-untainted by prejudice and untouched by indifference.

My Lord assumed office as the Chief Justice of this Honourable Court on the 26<sup>th</sup> of September, 2024, following in the illustrious footsteps of eminent predecessors from Bombay High Court, namely Justice Sujata V. Manohar, Justice A. V. Savant, and Justice B. N. Srikrishna. As was the case with those distinguished jurists, My Lord now demits office leaving behind an indelible imprint of distinction, integrity, and administrative efficiency in the annals of this Honourable Court and the Judiciary of Kerala.

Born on 10<sup>th</sup> January 1964 in Solapur, My Lord was nurtured in a family distinguished by legal eminence, patriotic devotion, and selfless national service. Your father, Justice M. S. Jamdar, was a towering figure at the Solapur Bar and a pioneer in the field of legal education, whose distinguished career ultimately culminated in adorning the Bench of the Bombay High Court. Your grandfather, Shri S. N. Jamdar, was a freedom fighter who endured imprisonment at the hands of the British authorities, while your grandmother, Smt. R. S. Jamdar, was a tireless crusader for the empowerment of women. Your uncle, Flight Lieutenant Shashikant Jamdar, laid down his life in the line of duty in 1963, leaving behind a legacy of courage, honour, and supreme sacrifice.

A graduate of the prestigious Sydenham College of Commerce and Economics, Mumbai and Government Law College, Mumbai, My Lord commenced practice at the Bombay High

Court in 1989 under the able tutelage of (Late) Senior Advocate Bhimrao Naik, a doyen of the Bar who was later elevated to the Bench.

With over two decades of rich and varied experience in the Bombay High Court Bar, effectively representing, apart from private clients, the Union Government, public institutions like Universities and local self-government authorities, My Lord was elevated to the Bench of the Bombay High Court on 23<sup>rd</sup> January 2012. After nearly thirteen years of distinguished service as a Judge of a Chartered High Court, My Lord assumed the mantle of leadership of this Honourable High Court.

Courtroom silence can often be as persuasive as the loudest argument, for a wise judge speaks softly but listens with fierce precision. My Lord's demeanour on the Bench may best be described as one of "quiet authority." You listened patiently to the submissions of counsel and engaged with them calmly, delving deep into the intricacies of the lis to be adjudicated. In an era when courtroom exchanges are, more often than not, susceptible to sensationalism, you remained a steadfast adherent to the enduring principle that judges speak through their judgments. Raised tones from the Bench were scrupulously eschewed, thereby ensuring that the sanctity of the courtroom was never compromised for media spectacle. By personal example, you demonstrated that a judge who imparts impartial justice may well become the cynosure of public confidence without ever resorting to noise.

My Lord made sustained and conscientious efforts to streamline the disposal of long-pending matters before this Honourable Court. Your decision to designate all Wednesdays as regular hearing days substantially contributed to the reduction of pendency. Further, the systematic method of listing cases-where pleadings stood completed-by posting them chronologically in a monthly hearing list for final disposal proved highly effective. As a result, at least a score of cases were disposed of on every working day, and nearly two scores on Wednesdays, thereby significantly addressing the issue of long-pending matters of public interest. The prior indication displayed on the First Court's screen specifying the particular cases from the monthly list to be taken up on a given day stands as one among many examples of your constant mindfulness of the convenience of the Bar, alongside the paramount duty of rendering expeditious justice.

My Lord's judgments reflect a remarkable versatility, traversing diverse branches of law with clarity and concision. They stand as a testament to your unwavering commitment to fairness, equity, and social justice - a legacy that will continue to guide both the Bench and the Bar long after today. My Lord displayed particular sensitivity and resolve in matters concerning environmental depredation. The Bench headed by you oversaw the implementation of the provisions of Juvenile Justice (Care and Protection of Children) Act in the State and the functioning and social audit of the child care institutions herein. Your judgments are reflective of the judicial philosophy that the feasibility of infrastructural projects should be left to technical expertise. You, on the judicial side, cautioned the Registry not to deviate, while posting cases, from the fixed roster and held that an order passed in violation of the roster was ineffective in law. You were a strong adherent to the principle that the availability of alternate remedy did not *ipso facto* oust the jurisdiction under Article 226 and delineated the differences between entertainability and maintainability of writ petitions. In the realm of public interest litigation, you exercised a judicious balance - being as vigilant against the misuse of the Court's forum by litigants driven by varied or vested interests as in earnestly examining genuine causes raised in the public interest. In several such matters, you

appointed Amicus Curiae to assist the Court, thereby effectively filtering out private interests while simultaneously safeguarding and advancing bonafide public causes. The bench headed by you also addressed the infrastructural and administrative issues affecting justice delivery in the islands of Lakshadweep and ordered constitution of a permanent committee for the same.

My Lord has been a steadfast champion of judicial reform through the strategic and visionary integration of technology. In your reply speech at the Full Court Reference on the occasion of your elevation as Chief Justice of this Honourable Court, you spoke thus: “The pendency of cases is a persistent issue facing all courts, and an effective strategy is the use of technology.” My Lord not only articulated this vision but truly walked the talk. Throughout your tenure in this Honourable Court, you consistently advocated for digitised judiciary and paperless courtrooms, recognizing that the same is indispensable for reducing the delays and lowering cost of litigation and also for ensuring the integrity and long-term preservation of judicial records. Immediately after assumption of office as Chief Justice, you made functional the 24x7 Open and Networked Court at Kollam, an initiative enabling lawyers to access digital services round the clock in the matter of filing applications and motions for adjournments, monitoring cases, tracking summons etc. Under your stewardship, this Honourable Court issued a pioneering policy governing the use of Artificial Intelligence tools in District Judiciary, mandating the deployment only of court approved AI tools, insisting upon rigorous safeguards, and prioritising data security and judicial accountability. You caused launching of a legal glossary, comprehensively compiling 6375 legal terms. Your tenure also saw initiatives like “SheBox”, an online complaint management system providing a platform for the female staff of the High Court to register complaints related to sexual harassment at the workplace, and Adalat.AI, a *voice to text platform* enabling electronic recording of witness statements by Judicial Officers. Your tenure also saw the Kerala High Court significantly expanding its e-filing infrastructure across 57 correctional institutions in the State, enabling incarcerated persons to digitally submit appeals, bail applications, and parole requests, thus effectively bridging the chasm between the law and the marginalized and ensuring that the promise of justice remains accessible even to those behind prison walls. These visionary efforts reached a historic milestone with the inauguration of the first fully paperless District Judiciary at Kalpetta - a landmark achievement in the annals of Indian judicial administration.

I had occasion to observe from close quarters My Lord’s exemplary administrative efficiency as the Chancellor of the National University of Advanced Legal Studies, Kochi. Despite the immense responsibilities and time constraints attendant upon your office as the Chief Justice of this Honourable Court, you consistently found time to contribute - in whatever manner possible—seamlessly to the University’s academic initiatives and to actively spearhead its infrastructural development, rather than remaining a merely figurative head. It was also owing to your sincere efforts, guided by practical pragmatism, that NUALS was able to have a permanent Vice-Chancellor.

My Lord practised law for over two decades and a quarter with remarkable distinction. Thereafter, you served as a Judge of a Chartered High Court for more than twelve years, earning a reputation for delivering justice that was scrupulously impartial and guided solely by the dictates of law. For over a year, Your Lordship led this Honourable Court with exceptional ability and grace, leaving an enduring imprint on its institutional legacy. I can state, without the slightest hesitation, that you are eminently deserving of higher judicial

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responsibilities, and I sincerely hope that such well-earned distinction shall soon come your way.

My Lord's wife, Mrs. Kartika Jamdar, who is a post graduate in Bio technology as well as in Counseling Psychology and also in Teacher Education, is a certified counsellor who has counselled trainee judges in the Judicial Academy, and law students at the National Law University in Nagpur.

On behalf of the entire legal fraternity of the State of Kerala, I wish My Lord and your family a healthy, happy, and intellectually fruitful life in the years ahead. May the next chapter of your journey be as illustrious as the one you conclude today.

Jai Hind.

*Speech by Sri. Peeyus A. Kottam, President, Kerala High Court Advocates' Association.*

Hon'ble Mr. Justice Nitin Jamdar, Chief Justice of the High Court of Kerala; Hon'ble Mr. Justice A.K. Jayashankaran Nambiar; Hon'ble Judges of the High Court of Kerala; Hon'ble Former Judges of the High Court of Kerala; Learned Advocate General, Sri. GopalakrishnaKurup; Learned Additional Advocate General, Sri. K.P. Jayachandran; Learned Deputy Solicitor General of India, Smt. O.M. Shalina; Director General of Prosecution, Sri. T.A. Shaji; Additional Director General of Prosecution, Sri. Gracious Kuriakose; State Attorney, Sri. M. Manoj Kumar; President, Senior Advocates' Association, Sri. Nandha Kumara Menon; Chairman, Bar Council of Kerala, Sri. Ajith T.S.; Secretary, Kerala High Court Advocates' Association, Smt. Nima Jacob; Members of the Executive Committee of the Kerala High Court Advocates' Association; Smt. Kartika, President, Kerala Federation of Women Lawyers (Kerala Unit); Legal Retainer and Senior Central Government Counsel for Lakshadweep Administration, Sri. R.V. Sreejith; Respected Senior Members of the Bar; Registrar General and Registrars of this Hon'ble Court; Court Officers, Advocate Clerks; Esteemed family members of Hon'ble Mr. Justice Nitin Jamdar; My esteemed colleagues at the Bar; My dear brothers and sisters; And all other dignitaries joining us online.

Namaste and a very warm good evening to one and all.

It is indeed a great privilege and honour to stand before this august gathering to express our profound respect, admiration, and affection for Hon'ble Mr. Justice Nitin Jamdar, the Chief Justice of this Hon'ble Court, as His Lordship concludes a distinguished tenure marked by years of dedicated, principled, and exemplary judicial service.

In defending the Constitution, Your Lordship never sought applause—only fidelity to principle. That quiet firmness and unwavering commitment to constitutional values are, perhaps, the highest ornaments of judicial office.

Our learned Advocate General has already eloquently placed before us the illustrious bio-data of Your Lordship. Therefore, I shall refrain from traversing the same in detail, except to briefly touch upon a few milestones that reflect the ethos of Your Lordship's judicial journey.

Your Lordship commenced practice in the year 1989 and soon mastered the nuanced fields of administrative and constitutional law. Elevated to the Bench of the Bombay High

Court on 23rd January 2012, Your Lordship went on to render more than thirteen years of distinguished judicial service. With retirement falling once again in January, an extraordinary chapter in the annals of the Indian judiciary now draws to a graceful close, even as Your Lordship prepares to embark upon yet another meaningful innings of service.

Throughout this remarkable journey, Your Lordship consistently accorded prime importance to judicial administration and technological reform. Under Your Lordship's visionary guidance, the High Court of Kerala successfully implemented the landmark paperless court initiative in the Kalpetta Judicial District, Wayanad—the first such initiative in the history of the Indian judiciary—thereby setting a national benchmark.

Earlier, while serving as the Director of the Maharashtra Judicial Academy, Your Lordship oversaw the establishment of India's first digital classroom for judges, once again demonstrating a forward-looking approach that harmoniously blended tradition with transformation.

Though Mr. Justice Jamdar, as a person, is reserved in speech and measured in smile, he nevertheless speaks volumes through judgments marked by clarity, compassion, a deep human touch, and strong constitutional conscience. Our greatest regret as members of the Bar is that we could not arrange a session where Your Lordship could speak at length about your passions for birdwatching and photography—interests that clearly mirror the same patience, observation, and sensitivity evident in Your Lordship's judicial work.

The Benches led by Your Lordship delivered several bold, progressive, and fearless judgments. Notably, Your Lordship's Bench held that a woman is entitled to opt for surrogacy up to the age of 51, thereby removing unnecessary restrictions while ensuring ethical safeguards.

In another significant decision, Your Lordship's Bench ruled that flood-control measures cannot be implemented at the cost of irreversible ecological damage, directing that any sand removal from the Thottappilly Spillway must be preceded by a proper ecological assessment. These judgments stand as shining examples of Your Lordship's commitment to constitutional rights, environmental balance, and ecological integrity.

Your Lordship's leadership, judicial temperament, and unwavering commitment to justice truly define what it means to be a great judge. Whether adjudicating complex constitutional questions or opening the innings on a cricket field, Your Lordship has displayed the same precision, patience, and calm resolve—and has excelled in both.

Your Lordship's tenure as Chief Justice of the High Court of Kerala will be remembered as a period of significant technological advancement and modernization. Your Lordship's warmth and cordiality towards the legal fraternity have always been deeply cherished by the members of this Bar.

Justice Jamdar's excellence transcends national boundaries. Your Lordship has actively participated in international seminars on legal technology, commercial law, and environmental law. Membership in the World Commission on Environmental Law and the Global Judicial Institute for the Environment reflects Your Lordship's enduring commitment to global environmental concerns.

We are honoured by the presence of the family members of Hon'ble Mr. Justice Nitin Jamdar on this occasion. It is only fitting to acknowledge the unwavering support of His

Lordship's family, especially Mrs. Kartika Jamdar, who has been a constant pillar of strength throughout this remarkable journey.

On behalf of each and every member of the Kerala High Court Advocates' Association, I express our deepest gratitude to Your Lordship for the invaluable contributions and dedicated service rendered to this Hon'ble Court. We bid Your Lordship a fond and respectful farewell and extend our heartfelt wishes for good health, happiness, and continued service to the public and the nation in the years to come.

Thank you all.

*Speech by the Honourable Mr. Justice A.K. Jayasankaran Nambiar.*

The Hon'ble the Chief Justice, Brother and Sister Judges of this Court, the learned Advocate General Sri.Gopalakrishna Kurup K., Sri. Peeyus A Kottam, President of the Kerala High Court Advocates' Association, Former Judges of this Court present here, Mrs. Jamdar and family members of the Chief Justice, Registrars and staff of this Court, the Law Officers of the Union and State Government, Advocate Clerks, esteemed members of the bar, Ladies and Gentlemen.

We are gathered here today to bid farewell to our Chief Justice Sri.Nitin Jamdar who demits his judicial office on the 10th of this month. Justice Jamdar, or Nitin as we have come to know him, assumed charge as the 39th Chief Justice of this Court on September 26, 2024. The flight of this avid birder from the High Court of Mumbai to the High Court of Kerala was literally one along the country's western coastline, and he took to his new assignment with remarkable ease. With his mild manners and affable disposition, he soon befriended all of us judges in Kerala, and impressed the judicial fraternity with his erudition and panache. It didn't take too long for the Bar of this Court to look up to him as a wise judge who studied his case files meticulously before commencing his judicial work for the day.

On the administrative side, his strength lay in his calm and composed approach to problem solving. Nothing ever shook him and he always listened patiently to those who approached him with their worries before finding a satisfactory solution for each situation.

Of the many footprints that Justice Jamdar leaves behind on the landscape of the Kerala judiciary, a few deserve special mention. The Lakshadweep archipelago is a serene and spectacular biosphere that attracts many a visitor to its shores. Justice Jamdar too was one of them. While his first visit to the Islands was as a tourist, his vision thereafter was that of a jurist. He took a special interest in the welfare of the people of Lakshadweep and his interactions with them were almost akin to that of an ethnographic researcher. With the data that he collected therefrom, he soon set about on his mission to launch a series of measures designed to facilitate effective access to justice to the Islanders. It began with the extension of the District Court Case Management System to the Union Territory of Lakshadweep. Thereafter, taking note of the unique topography and isolation of the archipelago, and with a view to provide a comprehensive roadmap for legal reforms in the Union Territory, he delivered a landmark judgment in August 2025 in a *suo motu* Writ Petition that was registered for the purpose. The judgment focuses on three main pillars, namely, institutional oversight, physical accessibility, and legal empowerment. His directions resulted in the constitution of a permanent Lakshadweep Judicial Administration and Infrastructure Committee that today acts as a dedicated body to bypass the administrative delays that ordinarily hinder Island based projects. His insistence

that justice to the Islanders should not be weather dependent led to directions being issued to put in place a robust digital infrastructure alongside the carrying out of urgent construction and repairs of court buildings and official quarters for judicial officers across the inhabited Islands. He also ordered the strengthening of the Lakshadweep State Legal Services Authority and the establishment of Mediation Centers to encourage alternate dispute resolution which is culturally suited to close-knit Island communities.

The other significant contribution of Justice Jamdar that requires special mention is the implementation of the Jail Appeal System in the Kerala High Court. We today have a structured and technology enabled Jail Appeal System ensuring timely and effective access to appellate remedies for persons undergoing incarceration. The system has significantly reduced procedural delays, eliminated avoidable lapses and strengthened judicial monitoring of filing, pendency and disposal of Jail Appeals.

Justice Jamdar is a multifaceted personality. He is an Ornithologist of some repute, a passionate photographer and a cultural aficionado. He has a wonderful life partner in his wife Karthika, who complements his life in every way through her support and care. While they are both blessed with an amazing sense of humour, Justice Jamdar's sense of humour is a tad subtle; allow me to share this interesting anecdote to illustrate my point.

The Chief Justice and I visited Lakshadweep early last year in connection with a programme organized by the KeLSA at Kavaratti. As we walked towards the court building at Kavaratti, Justice Jamdar spotted a young court clerk. He then quietly walked up to him, gave him his camera and requested him to take some random photographs of life on the Island such as scenes in front of a local Post Office or of people gathered outside teashops and the like. We then proceeded to attend the function and thereafter returned to the guest house late in the evening. The next day over breakfast I casually asked Justice Jamdar whether he had managed to get his camera back. He replied that he had, and within the next hour or so, forwarded the photographs taken by the young clerk to me. When I opened the folder containing the photographs on my laptop, I was horrified to find gruesome photos of butchers and fishmonger standing behind trays that displayed blood spattered pieces of meat and fish. There wasn't a single photograph of a School or people in front of teashops. What struck me as particularly hilarious though, was the caption that Justice Jamdar had given to the folder containing those photographs. It read :

***“The hidden bloodthirstiness of a mild-mannered clerk”***

We will miss you, Chief, and on this day when you take your final bow before this august gathering, allow me, on behalf of my brother and sister judges, to wish you the very best in the next phase of your life. May the Almighty bless you with abundant health and the time to pursue your hobbies and interests, unshackled by the pressures of judicial office. To the jurist, the well wisher and affectionate friend to the people of Kerala, I bid a warm adieu. On behalf of all who are gathered here, we thank you for your services, and may God bless you in abundance.

Thank you.

Jai Hind.

*Reply speech by the Honourable the Chief Justice Mr. Justice Nitin Jamdar.*

Brother Justice Nambiar, My Esteemed Sister and Brother Judges, Former Judges of this Court, The Advocate General, law officers of the State / Union of India and the Union Territory, Chairman, Bar Council of Kerala, President, Kerala High Court Advocates' Association, President, Senior Advocates' Association, President, Kerala Federation of Women Lawyers, Senior Advocates, Members of the Bar, Members of the registry and staff Members of the Advocates' Clerks' Association, Ladies and Gentlemen,

Thank you all for your kind words.

I do not know whether I deserve the accolades, but I receive the underlying warmth and affection with humility.

My time in Kerala has been one of the most enriching periods of my life, both professionally and personally. I feel privileged to have been part of this great institution at a time when it was ranked among the finest in the country. It is a matter of collective pride that during this period, the rate of case disposal consistently exceeded the rate of new filing. This was no small achievement, and it belongs not to any individual, but to the combined effort of the Bench, the Bar, and the Registry, working together with discipline and commitment.

What made my stay in Kerala truly special were the people. My sister and brother judges, the members of the Bar, the Registry, and the staff were unfailingly supportive. We worked together as one large judicial family. For me, this Court never felt merely like a workplace; it felt like home.

Kerala itself has left a deep impression on me. Whenever time permitted, I read about its rich traditions, witnessed the cultural events, and travelled through its landscapes. From hills to coasts, from backwaters to forests, I encountered not only nature's beauty, but also the warmth, dignity, and grace of its people. The hospitality I received wherever I went will always remain with me.

Kerala is known for its high literacy, strong human development indicators, and an inclusive society. The presence of empowered women, harmony among communities, and a politically aware citizenry reflects a long history of social reform and progress.

The strength of this State lies not merely in its natural beauty, but in its traditions and its people, and those values find clear expression in its judiciary.

The judiciary in Kerala is firmly grounded in constitutional principles. Its judgments consistently uphold equality, secularism, and justice. The temperament of judges here is marked by humility, learning, and balance. Kerala High Court have, in

many ways, been ahead of its time. It has delivered progressive and people-centric judgments in areas such as gender justice, environmental protection, and civil liberties. It has stood firm for what is right, even in difficult circumstances.

The Kerala Bar brings intellectual rigour, clarity, and a deep respect for tradition. Arguments are not confined to legal technicalities alone, but often engage with larger questions affecting society. The relationship between the Bench and the Bar is one of mutual respect and shared purpose, reflected in the clarity, restraint, and dignity of court proceedings.

Ultimately, the judicial system is a system, and like any system, certain fundamental laws apply. One of the most important laws of systems is that improvement in individual parts does not, by itself, improve the system. What sustains and strengthens the system is the quality of interaction among its parts. This is a principle that all stakeholders in the judicial system must constantly bear in mind.

Kerala has also been a pioneer in the use of technology in the judiciary. From e-filing to virtual hearings, sustained efforts have been made to make justice more accessible while remaining close to the people. The Courts in Kerala have moved forward in many important ways. The adoption of paperless courts, the expansion of e-services, and the use of technology in court operations have transformed the way justice is delivered. These changes are not merely novelty. They will benefit litigants and lawyers alike and will serve the institution well in the years to come.

But the judicial system is founded not only on physical or external manifestations but on internal factors. At its soul is the trust the public reposes, which must always be preserved, without which everything will be an empty shell. For this, we need to turn inwards. For judicial service is founded on inner values.

Throughout our lives, we face ethical choices, both in our professional work and in our personal lives. Judicial office, in particular, constantly asks us to reflect on what we stand for. If we are not mindful of our core principles, we risk merely going through the motions of our routine, without inner satisfaction.

We are ultimately defined not by the office we hold or the name we acquire, but by the choices we make. From time to time, each of us is faced with situations, sometimes subtly, sometimes directly, that tests our integrity. Each decision, especially those taken in silence and solitude, tells the world and more importantly, ourselves who we are.

Professional achievements, position, and recognition have their place. True satisfaction lies in the ability to live and work in accordance with one's deepest values, and to step away with one's self-respect intact. In a society that often places status above all else, quiet integrity and honest labour may appear unfashionable.

Yet, it is precisely this fidelity to one's values that sustains the spirit and gives meaning to judicial service. Dispensing justice with sincerity, independence, and a clear conscience is a spiritual journey that takes you closer to God.

As I take leave of this office, I do so with a sense of fulfilment. For a judgeship is not an individual event or a personal destination; it is akin to a relay race. Each of us runs our lap to the best of our ability and then passes the baton forward. I have completed my lap, putting in as much effort as I possibly could, and I now pass the baton, confident that it is in safe and capable hands.

I thank my colleagues on the Bench, the members of the Bar, the Registry, and every member of the staff for their support and friendship.

Above all, I thank the people of Kerala for the warmth, love, and affection you have shown me.

Thank you.

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